

## Balance Sheet

ECHONET Consortium

As of March 31, 2022

(Unit:yen)

Assets		Liabilities	
Item	Amount	Item	Amount
(Corrent Assets)	26,383,234	(Current Liabilities)	7,669,810
Petty Cash	14,527	Advanced Received	6,150,000
Ordinary Deposit	24,621,790	Accounts Payable	613,582
Suspense Payment	0	Deposits Payable	906,228
Accounts Receivable	1,133,002		
Prepaired Expenses	613,915		
Advance payments	0		
		(Fixed Liabilities)	0
(Fixed Assets)	18,536,780		
Physical Fixed Assets			
Adjunct Facilities of Bldg.	320,850		
Furniture and Fixtures	1		
Intangible Fixed Assets			
Software	16,492,534	<b>Total Liabilities</b>	<b>7,669,810</b>
Trademark	176,295	(Capital)	
		Net Assets	37,250,204
Misc. Fixed Assets			
Security Deposit	1,547,100	(Of Which, Increase at Year End)	<b>-92,221,226</b>
		<b>Total Capital</b>	<b>37,250,204</b>
<b>Total Assets</b>	<b>44,920,014</b>	<b>Total liabilities/net assets</b>	<b>44,920,014</b>

Accumulated depreciation of adjunct facilities of building	851,790
Accumulated depreciation of furniture and fixtures	139,899
Accumulated depreciation of software	32,742,928
Cumulative trademark depreciation	197,505

**Income-Expenditure Settlement Report for Fiscal 2021**

**From April 2021  
To March 2022**

ECHONET Consortium

(Unit:yen)

Item	Budget amount	Amount at closing	Difference	budget consumption ratio
<b>I Incomes</b>				
1. Membership fee	63,000,000	66,300,000	3,300,000	105%
2. Certification business incomes	10,010,000	7,986,000	△ 2,024,000	80%
3. Miscellaneous incomes	0	0	0	0%
Total income for the year (A)	<b>73,010,000</b>	<b>74,286,000</b>	1,276,000	102%
Balance brought forward	<b>46,471,430</b>	<b>46,471,430</b>	0	100%
Total income (B)	<b>119,481,430</b>	<b>120,757,430</b>	1,276,000	101%
<b>II Expenditures</b>				
1. Agent fees	30,220,000	22,473,819	△ 7,746,181	74%
2. Salary and other allowances	31,000,000	29,231,933	△ 1,768,067	94%
3. Legal welfare cost	4,000,000	4,349,693	349,693	109%
4. Travel expenses	710,000	776,160	66,160	109%
5. Rental	6,046,980	6,046,980	0	100%
6. Utility cost	250,000	140,262	△ 109,738	56%
7. Communication cost	360,000	221,861	△ 138,139	62%
8. Office equipment	475,000	392,084	△ 82,916	83%
9. Conference cost	480,000	3,566	△ 476,434	1%
10. Conference room charge	1,620,000	2,695,825	1,075,825	166%
11. Printing charge	290,000	340,450	50,450	117%
12. Data and research charge	0	0	0	-
13. Charge for exhibitions	800,000	2,951,792	2,151,792	369%
14. Consumables	300,000	99,470	△ 200,530	33%
15. Fixtures and fittings	200,000	342,843	142,843	171%
16. Taxes and dues	450,000	484,950	34,950	108%
17. Miscellaneous expenses	200,000	181,110	△ 18,890	91%
18. Registration fee	5,100,000	5,100,000	0	100%
19. Depreciation cost	7,368,925	7,674,428	305,503	104%
20. Discretionary reserve	0	0	0	-
21. Contingency funds	29,610,525	0	△ 29,610,525	0%
Total expenditures for the year (C)	<b>119,481,430</b>	<b>83,507,226</b>	△ 35,974,204	70%
Balance for the year (A)-(C)	<b>△ 46,471,430</b>	<b>△ 9,221,226</b>		20%
Balance brought forward (B)-(C)	<b>0</b>	<b>37,250,204</b>		